As a Christian nonprofit, we’re DEDICATED to seeing EVERY CHILD and PERSON around the world healthy, nourished and WHOLE in BODY and SPIRIT.

We BELIEVE no child should go hungry. EVERY CHILD deserves a NUTRITIOUS MEAL EVERY DAY.

Learn more at fmsc.org.
HOPE IS GREATER BECAUSE OF YOU

This past year, I had the privilege of spending time in the Philippines as FMSC completed our largest Project Based Food Assistance (PBFA) program on the island of Marinduque.

In addition to feeding programs, children went to school and parents were taught livelihood skills. Monthly household incomes more than doubled after the five-year program. People are healthier. Communities are stronger.

People have hope.

One mother, named Sally, broke down in tears as she told us the impact the program had on her family. [Meet Sally on pg. 18]

This is just one example of the work that’s been taking place – often behind the scenes – at FMSC. One of our biggest areas of focus last year was deepening relationships with our partners so that we can continue to grow in an effort to reach more of the “least of these” in sustainable ways.

We know that hunger is on the rise as people around the world are devastated by conflict, displacement, natural disasters and poverty. But hope is greater, and it’s because of you.

You have been so faithful joining us in our mission to feed God’s starving children, hungry in body and spirit. And because of your support, we fed more children last year than we ever have before.

More than 1.3 million of you came together to pack nearly 365 million meals for children around the world. That means you fed just over 999,000 children a daily meal last year. That’s incredible.

As we look ahead into the coming year, we have big goals so we can feed even more children in hard to reach places.

We are already working toward our goal of packing 370 million meals and seeking ways to expand our PBFA programs to reach more of the “least of these.”

Because of you packing and funding meals, we are poised to do this. We simply need more of your support – support that has allowed us to open our eighth permanent packing site in Texas and move our Schaumburg, Illinois site to a larger space. Combined, this growth provides the potential to feed nearly 190,000 more kids a year. Because of you:

• Kids are fed [Meet Lauza, pg. 8]
• Spirits are fed [Visit Parkland, pg. 10]
• Communities are empowered [Meet Isabel, pg. 16]

You’ve done remarkable things this past year. We trust the Lord for even greater things as we continue to grow this coming year.

In faith,

Mark Crea
Executive Director/CEO
OUR HEARTACHE

Every year, millions of children die from preventable causes such as pneumonia, diarrhea, malaria and undernutrition. Hunger is still causing nearly half of deaths in children under 5 years old.*

From this data, we estimate at least 6,200 children die each day from undernutrition. This is heartbreaking.

OUR SOLUTION

Hope begins with nutritious food. Nutrition allows children to grow, thrive and develop to their full potential. FMSC produces special MannaPack™ meal formulas developed by food science and nutrition professionals to supplement nutritional needs and reduce malnutrition.


IMAGINE A WORLD WITHOUT HUNGER

Daniel wakes up and rolls out of bed to find his mother stirring a pot of porridge. She smiles and pours him a steaming bowl. He eagerly slurps it down. She laughs at how fast he eats and shoos him away to get ready for school. Soon Daniel rushes down the dusty dirt path. His friends join him and they race each other all the way to class.

Daniel loves school. He gets to learn something new every day, play with his friends and eat a good lunch. It’s easier to pay attention now, and he even gets better grades. Recently he decided he wants to be a doctor so he can help people like you’ve helped him.

While Daniel’s at school, his mother weaves baskets by hand and sells them to support her son. She knows she can provide for him now. She’s excited to watch Daniel grow up and believes he will have a bright future.

This is the world we dream of and work toward: A world where bright futures are the norm, where children, families and communities thrive.

THIS IS WHAT IT’S ALL ABOUT:

FEEDING KIDS
FEEDING SPIRITS
EMPOWERING COMMUNITIES

“...YOUR FATHER IN HEAVEN IS NOT WILLING THAT ANY OF THESE LITTLE ONES SHOULD PERISH.” – MATTHEW 18:14
We believe hope starts with food. In order to have hope, our most basic needs must first be met.

Your gift of FMSC meals changed Lauza’s life

Because of you, Lauza grew strong. She now plays with her friends and giggles like every little girl should. She’s adorable – and flourishing.

Lauza has transformed from a shy child who wouldn’t smile to one who is full of laughter and never hesitates to give a hug. It’s a beautiful transformation.

Lauza is outgoing and works hard in school.

“Lauza is one of my best students,” her teacher said. “She is very calm yet has a great sense of humor. She is social and so loving. She’s a leader among the other children. I am sure she will progress well.”

You’re a part of Lauza’s story. All this is possible as a direct result of your generosity.

Hope is greater because of you.

See Lauza’s story at fmsc.org/lauza.
Finding hope and healing through serving

One year after 14 students and three staff members were gunned down at Marjory Stoneman Douglas High School in Parkland, Florida, the community came together to pack 400,000+ FMSC meals.

FMSC’s mission of feeding children hungry in body and spirit is the perfect way to work toward healing, the event’s organizers said.

Drew, a senior at Marjory Stoneman Douglas High School, moved to Parkland with his family less than a year before the shooting. His favorite teacher died a hero as he selflessly acted to protect his students.

Drew said serving with his community was comforting and a way to honor those they lost.

Read the full story at fmsc.org/parkland.

Parkland meals shipped to Haiti

In a turn of events only God can orchestrate, 181,000 of the meals packed by Parkland shipped to Haiti, where violent protests and unrest have left families in great need. Haiti has experienced its own share of tragedy: The 2010 earthquake, devastating hurricanes, political upheaval and lack of resources.

But in the midst of this hardship, hope IS greater. And it’s because of you.

“MY COMMUNITY WAS SHATTERED BY VIOLENCE. BUT WE MUST RISE ABOVE IT TO HELP OTHERS IN NEED.” – FMSC VOLUNTEER

Parkland meals shipped to Haiti

In a turn of events only God can orchestrate,
Ringing in the New Year with a wedding that feeds kids

On New Year’s Eve, Adam and Chara walked down the aisle in the Feed My Starving Children orientation room.

After the ceremony, they put on hairnets and volunteered with their guests.

The wedding party packed enough meals to feed 60 kids in Sierra Leone a daily meal for an entire year.

The couple met and fell in love through FMSC when Chara signed up to pack meals with a volunteer group Adam organized. The rest is history.

“This is something we love. It’s a cause we care about. We’ve had a lot of date nights here. It’s been a part of our relationship,” Chara said.

Read the full story at fmsc.org/wedding.
EMPOWERING COMMUNITIES

We pray every child grows up strong in body and spirit and becomes a leader in their community. Reliable food is the foundation for all other progress. It gives people the ability to think beyond their next meal. Once nourished physically, kids can concentrate in school and adults can focus on earning a living.

“I’M EXTREMELY GRATEFUL FOR THE PROJECT. FOR ME AND FOR MY FAMILY THIS WAS A GREAT BENEFIT.” – FARMER HELPED BY FMSC JOINED HANDS PROGRAM

Join Hand's Program

3-Pack Formula

FMSC’s Join Hands program – in partnership with Fabretto – works to reduce hunger, support local farmers and stimulate the economy in communities experiencing extreme poverty in Nicaragua.

2. The partial meals are sent to partners who cover shipping costs and clear the food through customs.
3. Local rice is added in-country by volunteers.
4. Completed meals are served in partner feeding programs.

This process allows FMSC to ship twice as many meals in one shipping container. In 2018, Join Hands helped 21 Nicaraguan farmers plant, harvest and sell their rice crops for a fair price.

27% REDUCED COST DUE TO NEW AGRICULTURE TECHNOLOGY FUNDED BY YOUR SUPPORT
42% INCREASE IN RICE HARVEST

CROPPS

Coalition of Relief Organizations Promoting Practical Solutions

We’re passionate about helping the communities we serve become self reliant. Through CROPPS, we bring together our partners who serve in the same country to collaborate, solve problems and share resources. CROPPS also connects them to organizations that offer specific services like water filtration systems or agricultural training.

In 2018, 114 FMSC partners participated in 12 CROPPS groups in 11 countries.

90% OF CROPPS ORGANIZATIONS HAVE BEEN ABLE TO ACCESS NEW RESOURCES

More efficient shipping process
Services to enhance sustainable development
Spiritual support and fellowship
Knowledge sharing

27% REDUCED COST DUE TO NEW AGRICULTURE TECHNOLOGY FUNDED BY YOUR SUPPORT
42% INCREASE IN RICE HARVEST

1.58% 21.62% 42.8%
Isabel’s hope for the future

Isabel smiles as she remembers making her very first basket. It took her 30 hours. Her hands blistered and cramped. The pine needles poked and dug into her fingers, causing splinters. But she finished it. Now she weaves these beautiful baskets without pain.

“Finishing the basket made it all worth it,” she said. “It was more than just a basket to me. It was proof that I could do it. I could sustain myself and my family.”

Working at Fabretto’s co-op changed Isabel’s life. Basket sales mean she can fix her house and make sure her children finish school.

Isabel now inspires other women to step up out of poverty and embrace independence. Thanks to you, her confidence soars.

“Without your support in buying our products, we would never be where we are today,” she said.

Sustaining livelihoods

FMSC’s MarketPlace supports sustainable employment that leads to sustainable development. For a fair wage, handmade goods are purchased from hardworking artisans in communities receiving FMSC meals. Your MarketPlace purchases build communities and fund more meals for kids.

PARTNER HIGHLIGHT: FABRETTO

Fabretto empowers families in Nicaragua by developing economic opportunities and improving education and nutrition. The Cusmapa Women’s Basket Cooperative employs many women to weave baskets and other crafts from pine needles. Fabretto works to create healthy schools and communities by serving FMSC meals daily.

Last year you provided 5.5 million meals for Fabretto’s school programs.
‘Hunger doesn’t exist here anymore’

In the sugarcane fields of the Dominican Republic, the community of Batey 106 is no longer hungry. Their once struggling village is transforming as families move toward their dream of a future beyond cutting sugarcane.

Before the PBFA, 21-year-old Ishmael’s life was difficult. “There wasn’t a lot of help. There wasn’t a lot of jobs. The only job was cutting sugarcane, and that didn’t pay well,” he said.

The community-led PBFA committee identified a need for English and cooking classes. Students are learning skills they can use to find jobs outside the batey – skills that are changing their quality of life.

The young people of Batey 106 are dreaming about their future, something they will tell you wasn’t possible before.

If you ask Ishmael what he wants to be when he grows up, first he will tell you that he’s already grown up. Then he’ll rattle off a list of a dozen career possibilities and ideas for his future.

“When people ask what you want to do with your future, it means they can see you have a future,” he said.

Experience the interactive story at batey106.com.
HOPE IS GREATER AROUND THE WORLD

We are called to feed God’s starving children hungry in body and spirit. We strive to reach everyone, until ALL are fed. As you read this, there are regions that FMSC is currently unable to reach. We have been called to stand in this gap with our partners in some of the hardest to reach places in the world. Please join us in praying for open doors and partnerships in these regions.

99.8% OF MEALS SHIPPED HAVE SAFELY REACHED THEIR INTENDED DESTINATIONS

347,746,728 MEALS SHIPPED TO

78 PARTNERS IN

58 COUNTRIES
GOD’S FAITHFULNESS

Since we rededicated FMSC to the Lord 16 years ago, God has shown incredible faithfulness through your generosity.

Commitment to stewardship

FMSC commits to steward the resources God gives us to feed more kids. We will continue to seek Him in every decision and trust Him to show us the best way to reach more kids around the world.

91% of total donations spent directly on feeding programs

Meals produced annually

365 million meals

3.4 million meals

3.4 million meals (goal)

370 million meals

One meal costs less than 25 cents

Consistent 4-star Charity Navigator rating for 14 years

Dominican Republic
**FINANCIAL SUMMARY**

**FOR THE FISCAL YEAR ENDING FEBRUARY 28, 2019.** *(The following numbers are expressed in thousands.)*

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### Consolidated statement of financial position

**ASSETS**

- Cash: 3,850
- Receivables: 686
- Inventory: 6,088
- Certificates of deposit: 4,546
- Property, plant & equipment (net): 5,525
- Other assets: 450

**Total assets:** $21,145

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**LIABILITIES**

- Accrued payables: 2,106
- Accrued payroll: 1,092
- Deferred revenue/rent: 4,172
- Promissory note: 817

**Total liabilities:** $8,187

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**NET ASSETS**

- Without donor restrictions: 10,927
- With donor restrictions: 2,031

**Total net assets:** $12,958

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**Consolidated statement of activities**

**REVENUE:**

- Cash contributions: 26,417
- MobilePack contributions: 16,417
- Net assets released from restrictions: 1,153
- In-kind contributions: 28,375
- MarketPlace sales: 2,450

**Total revenues, gains and other support:** $76,812

**EXPENSES:**

- Meal packaging: 69,780
- Administrative: 3,172
- Fundraising: 3,605

**Total expenses:** $76,557

**Increase (decrease) in net assets:** $(1,745)

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**OUR LEADERSHIP**

**EXECUTIVE STAFF**

- **MARK CREA**
  Executive Director/CEO
- **LAURA BERNARD**
  Vice President of Manufacturing
- **DREW BANDUSKY**
  Vice President of International Programs & Supply Chain
- **JEANIE PICARDI**
  Vice President of Human Resources
- **ANDY CARR**
  Vice President of Development & Marketing
- **DAN STERNES-ROGNESS**
  Vice President of Finance/CFO

**BOARD OF DIRECTORS**

- **DEAN NADASDY**
  Board Chair
- **GARY YEGESSEN**
  Board Vice Chair
- **BRUCE GORTER**
  Board Secretary
- **BILL JOURNEY**
  Senior Vice President, Finance, Griffith Foods
- **JOE BOLDOENOW**
  President & Owner, Industrial Door Company, Inc.
- **ROLLIE RENSTROM**
  Director of Communications, FOX Sports North and FOX Sports Wisconsin
- **EVELYN NAKIBUUKA**
  Technology Project Manager, Industrial Door Company, Inc.
- **PHIL HANSON**
  Retired Human Resources Professional
- **RICK RIESGRAF**
  CRA, Chairman and Partner, Carlson Advisors, LLP
- **MIKE RICE**
  Retired President, Journeys P3 Services
- **STEWART MCCUTCHEON**
  Retired Ecolab Executive
- **DAVID STARK**
  President, BusinessKeys International
- **CHARLIE WESSER**
  Owner, Five Star Professional

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A full, audited financial report is available on our website at fmsc.org.
HOPE IS GREATER BECAUSE OF YOU

You lead the charge here at home to make a difference across the globe. You ignite a spark in others. Without you regularly packing meals, without your lemonade stand, without your monthly giving, without your legacy giving, we wouldn’t be FMSC. Hope is greater because of YOU.

BECOME A HOPE SUSTAINER

Make a huge impact on hunger. Commit to donate to FMSC every month. Your dependable monthly support provides hope through food to kids, every day. Hope Sustainers fed more than 26,800 children daily for a year!

fmsc.org/hopesustainer

JOIN OUR HOPE CHAMPIONS

Fundraise for FMSC. Host a bake sale. Create a lemonade stand. Bike across the country. Your creative, passionate support feeds kids across the globe. 113 Hope Champions raised $153,536 to provide 697,891 MannaPack meals.

fmsc.org/hopechampions

BE A MARKETPLACE HOPE AMBASSADOR

Spread the word about FMSC. Sell handcrafted items from artisans who receive FMSC meals. No financial commitment required. Hope Ambassadors sold 2,326 ornaments to feed 289 kids for an entire year!

To learn more, email marketplace@fmsc.org.

GIVE TO GROW

Dreaming of a future where kids don’t go hungry? Donate to the Give to Grow fund to support future FMSC meal packing sites. Because more sites = more kids fed. And it’s all about feeding more kids.

fmsc.org/givetogrow

PROVIDE HOPE FOR TOMORROW

Feed children through your legacy giving. Make FMSC a beneficiary of your will, estate plan or life insurance policy. Provide long-lasting Hope for Tomorrow.

fmsc.org/plannedgiving

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fmsc.org/givetogrow