FISCAL YEAR MARCH 1, 2019 - FEBRUARY 29, 2020

FROM THE CEO

THE NEED, OUR MISSION

HOW WE DO IT; FMSC’S THREE PILLARS

FEEDING KIDS

FEEDING SPIRITS

EMPOWERING COMMUNITIES

GOD’S FAITHFULNESS

FINANCIAL SUMMARY

OUR LEADERSHIP

GET INVOLVED

CONTENTS

5 From the CEO
6 The need, Our mission
8 How we do it; FMSC’s three pillars
10-13 Feeding kids
14-21 Feeding spirits
22-31 Empowering communities
32-35 God’s faithfulness
40 Financial summary
41 Our leadership
42 Get involved

ON THE COVER

In FY 18/19, FMSC shipped 27,608,256 meals to Reach Now International. They reach orphans, refugees, internally displaced people, those affected by war, governmental situations, poverty, persecution and other natural conditions and calamities with the gospel and practical help in countries around the world.
I thought 2019 was the most challenging year I had seen in my 16 years at Feed My Starving Children. I had no idea COVID-19 was on the horizon, unfolding even as I write this.

Last year saw the greatest demand for our food. Ever. The gap between the meals we were asked for and what we could provide grew. Now – with that gap still open – we face a hunger pandemic as COVID-19 touches every corner of the globe.

But through all of this, it has been obvious to us WHO is in charge. Simply put, God likes us feeding His kids. And He is using you to do it.

In a tough year, we saw you get tougher. You faithfully joined us in our mission to feed God’s starving children, hungry in body and spirit.

Because of your support, we fed more children than we ever have before as we expanded programs to reach those in desperate need.

More than 1.4 million of you came together to pack 368 million meals for children around the world. That means you fed just over 1,006,600 children a daily meal for an entire year.

Because of you:

• Kids are fed [Meet Moses, pg. 12]
• Spirits are fed [Visit a prison in Missouri, pg. 16]
• Communities are empowered [Meet Janeth, pg. 24]

As we look into the year ahead – especially a year such as this – it’s important to look back. Back at God’s faithfulness in hardship. Back at your faithfulness in answering His call to feed more kids. Back at what we have done well – and what we can do even better.

I have no doubt that this year will be difficult as we hear the cries of hunger ripple across a broken world. But we continue to trust the Lord because as 1 Thessalonians tells us, “The one who calls you is faithful, and He will do it.”

And friends, He has called us to feed His kids.

Until ALL are fed,

Mark Crea
Executive Director/CEO

"YET THIS I CALL TO MIND AND THEREFORE I HAVE HOPE: BECAUSE OF THE LORD’S GREAT LOVE WE ARE NOT CONSUMED, FOR HIS COMPASSIONS NEVER FAIL. THEY ARE NEW EVERY MORNING; GREAT IS YOUR FAITHFULNESS."

– LAMENTATIONS 3:21-23
THE NEED

Every year, millions of children die from preventable causes such as pneumonia, diarrhea, malaria and undernutrition. Hunger is still a factor related to nearly half of deaths in children under 5 years old.¹

Combating malnutrition in all its forms is one of the greatest global health challenges. (World Health Organization)

OUR MISSION

Feed My Starving Children (FMSC) believes hope starts with food. As a Christian nonprofit, FMSC is dedicated to seeing every child whole in body and spirit. FMSC meals are hand-packed by volunteers and sent to an incredible network of partner organizations that stay with communities for the long haul, empowering them to move from relief to development.

Learn more at fmsc.org.

¹World Health Organization. Malnutrition: Key Facts. 2018. Available at: https://www.who.int/news-room/fact-sheets/detail/malnutrition
WE BELIEVE IN

FEEDING KIDS —
as a Christian nonprofit, we’re dedicated to seeing every child whole in body and spirit. Nutrition allows children to grow, thrive and develop to their full potential.

WE BELIEVE IN

FEEDING SPIRITS —
of the volunteers, donors and staff who make these meals possible. Our spirits are fed when we give our time and resources to help others – when we love like Jesus.

WE BELIEVE IN

EMPOWERING COMMUNITIES —
that all people deserve the dignity of self-reliance. We work with food distribution partners that stay with communities for the long haul, empowering them to move from relief to development.

HOW WE DO IT

FMSC’S THREE PILLARS

NICARAGUA
FOOD IS THE FOUNDATION

HAITI

FEEDING KIDS
Fourteen years ago, an old man was passing through a village and heard an infant’s cries coming from an outhouse. A woman had given birth to the baby over the toilet and left him there.

The old man tied a rope around his waist and lowered himself into the toilet. He came back up holding a baby covered in sewage.

After a brief hospitalization, social services brought the dehydrated and malnourished baby to FMSC’s partner, Love a Child. Because of the way he was found, they decided to name him Moses.

At just 4 years old, Love a Child saw Moses’ potential as this intelligent child stated he wanted to be the president of Haiti.

“As Moses grew, we knew he would have something special,” Love a Child said. “We began to feed him the FMSC food and he got stronger each day.”

Now, the 14-year-old dreams of being a doctor so he can help babies in the same way he was helped.

This is what we mean when we say hope starts with food. And you have made this possible.

See Moses lead devotions at fmsc.org/moses.
FEEDING SPIRITS
“I’m doing life without parole,” Kenneth said as he stuck a label on the back of a MannaPack™ bag.

“Murder.”

He slid his hand across the next bag in the stack – another bag ready to be filled with lifesaving meals.

Kenneth, incarcerated in 1986, was one of about 160 inmates who signed up to pack meals at the Southeast Correctional Center (SECC) MobilePack event in Missouri.

They also raised $11,000 – a third of the event’s funds, with the rest provided by La Croix Church and two anonymous donors from Missouri.

This MobilePack was a collaboration between the La Croix Church prison ministry and SECC leadership. The church is on its 11th year hosting their own event that has packed more than 7 million meals since 2009.

“I am elated just knowing they’re able to share God’s Love, serve as HIS hands and feet and feel the kindness that comes from serving others in need,” John Wade, one of the MobilePack hosts from La Croix Church said.

Both the La Croix Church and SECC prison leadership subscribe to a restorative approach to the justice system.

“Institutional Training Officer, Allen Hughes, said.

The prison runs a diverse variety of programming, from knitting hats for newborns to a Friday backpack program that ensures children in the community have food over the weekend. Inmates facilitate groups on site for restorative justice, the NAACP and veterans.

“They see through these programs that they can be a valuable part of society,” Hughes said.
And that was one of the objectives of hosting an FMSC MobilePack at the state-run prison where the men are serving time for everything from aggravated assault to murder.

“This event shows them that they don’t have to remain a failure,” Hughes said. “It shows them they can be part of a team. That they can lead others. That they can be productive.”

For Kenneth, it’s rewarding to know he’s helping others, but it means even more for the 53-year-old to see what it can mean for the younger inmates.

“It gives them some hope that their life isn’t over,” he said. “It shows them people on the outside care about them to include us in something like this.”

One of those young inmates is Jonathon, who facilitates a group inside the prison that helps people discover what their natural temperament is and learn how to react better to situations – something he said they all wish they knew before becoming incarcerated.

Jonathon volunteered at both packing sessions because it was good to give back.

“For most of us, this is what redemption looks like,” he said.

For a group of men who live with the label “offender” stitched into their clothing, this event was a reminder that their identity can be so much more.

Hughes drove this point home when he announced to the men how many meals they packed along with prison staff and corrections volunteers: 163,296 – enough to feed close to 500 kids a daily meal for an entire year.

“What did I tell you you are?” he shouted.

The walls of the prison gym vibrated as nearly 100 inmates shouted back: “WORLD CHANGERS!”
Bailey’s love for claw machines started when he was 8 years old. He just loved playing them, he said. He had also volunteered a handful of times at Feed My Starving Children, where the plight of world hunger began to tug at his heart.

“It’s really sad when I hear that some kids don’t even get to eat,” he said. “I thought I’ve gotta help out!”

That’s when he started to make a connection. He could start a claw machine business and give part of the proceeds to FMSC. Twenty-four cents of every dollar, to be exact.

“I thought, ‘Hmm, what’s a good way to make some money, donate some money to FMSC and have some fun while doing it at the same time?’”

He partnered with Tamarack Tap Room in Woodbury, Minnesota and has raised $280.86 since he started his business last November. And with a generous match from Tamarack Tap Room, that’s $561.72 — enough for 2,340 meals.

Hear from Bailey at fmsc.org/clawmachine.

“IF WE ALL DID OUR SMALL PART DAILY, WE COULD MAKE A HUGE IMPACT.”

Jonas was so excited to turn 5 and finally be able to come in to our Illinois site to volunteer. But before he came to volunteer, he wanted to raise money for FMSC.

He set up a stand outside his house and sold lemonade and his special “ooey gooey” chocolate chip cookies.

He raised enough money to feed two children for an entire year!

Jonas is proof that you are never too young or have too little to make a difference.

“I think that it is even a good reminder for adults,” Jonas’ mom said.

“Because we often think we have to do big things to change the world. If we all did our small part daily, we could make a huge impact.”

Hear from Jonas at fmsc.org/ooeygoodycookies.
WITH COMMUNITIES FOR THE LONG HAUL

EMPOWERING COMMUNITIES
The FMSC MarketPlace believes in the power of dignified and sustainable employment. In communities that receive FMSC meals, our artisan partners earn a fair wage for handcrafted goods. Every purchase strengthens families and communities. Profits fund meals for kids around the world.

Learn more at fmscmarketplace.org.

**WEAVING HOPE IN PERU**

Amigurumi is the Japanese art of handcrafting stuffed yarn creatures, and the women of Weaving Hope have mastered it.

Weaving Hope, a ministry of FMSC food partner Buckner International, supports Venezuelan migrants and Peruvian women in vulnerable situations by providing sustainable employment.

Janeth adores creating amigurumi animals for Weaving Hope. One of her favorite things is transforming the yarn into something fun for kids.

“It inspires me to give joy to the children,” she said.

Janeth is able to provide for her family and send her children to school. She dreams of earning her own degree and building a bright future for her children.

Your MarketPlace purchase allows artisans to provide for their families and rise above tough circumstances.

2,386 ARTISANS

EMPLOYED BY FMSC MARKETPLACE™ PARTNERS

5,284,990 MEALS

PROVIDED BY FMSC MARKETPLACE™ PURCHASES
The premise of GlobalPack is simple. At FMSC, volunteers in the United States pack three components of our food—vitamins, vegetables and soy—that are common nutrient gaps in the countries we serve.

**VITAMINS, VEGETABLES AND SOY PACKED IN THE U.S.**

Our distribution partners then mobilize in-country volunteers to pack locally grown and procured rice. This program not only stimulates the local economy and supports small-scale farmers, but it is a step towards dignity of self-reliance for those it touches. This process also allows FMSC to ship twice as many meals in one shipping container.

**RICE PACKED IN-COUNTRY**

In 2017, FMSC and Fabretto Children’s Foundation piloted this unique program in Nicaragua.

Now, we are excited to announce its expansion to the Philippines with Risen Savior Missions and their in-country partner, HAPAG-ASA.

This past October, more than 400 volunteers from Manila packed 111,240 meals with rice sourced in the Philippines.

So many volunteers packed the facility that over 100 volunteers labeled bags in the orientation room while the packing room was completely full. “The enthusiasm and desire to help others in need created an inspiring atmosphere,” noted Michael Chalmers, FMSC’s Regional Program Manager supporting our partners in Asia.

“Supporting local farmers, meeting nutritional needs, saving transportation costs and feeding spirits through volunteer packing make the GlobalPack program an exciting way to grow moving forward.”

See it in action at fmsc.org/globalpack.
Through PBFA, FMSC supports communities with a concentrated application of food assistance to reduce malnutrition and create a stabilizing platform that leads to self-reliance. Our local distribution partners, churches and community members lead the way.

FMSC provides support for these community-led initiatives and a consistent supply of food for a period of time.

This is one way we keep our commitment to serve each community we work in according to its needs and resources, with the goal of helping people to thrive on their own.

Through our partnerships, we stay with communities for the long haul, helping them move from relief to rehabilitation to development. What better way to do that than supporting community-led initiatives?

**PROJECT BASED FOOD ASSISTANCE (PBFA)**

Of those we were able to effectively monitor in the past five years, we saw undernourishment cut in half. Close to 80% of children we measured at the end of the program had healthy weights.

"They went from being a batey to a village. They went from underpaid workers to a community. It's a story of transformation." - VP of International Programs and Supply Chain, Matt Muraski.

Each PBFA program FMSC initiates is unique. That’s because the community leaders come together as a committee to identify their community’s specific needs. Then, they work with FMSC toward a solution.

In Batey 106, the self-identified need was educating young people in practical skills so they can become independent and pursue jobs outside the batey.

Two ways the committee decided to achieve this sustainable development were through developing English and cooking classes.

Many young people in Batey 106 participated in both the cooking and English classes. They viewed this combination as the best way for them to pursue jobs outside of cutting sugarcane.

And it’s worked. The PBFA came to a close the spring of 2020, and young adults reported an increase in monthly earnings. And of 72 community members surveyed, 68% saw an increase in their ability to find a job that pays a livable wage.

Batey 106 had a story before FMSC came into their community. They invited FMSC to be part of it. And because of that invitation, you got to be part of their story, too. A story of hope. A story of transformation.
FMSC EXPANDS

COMMUNITY-LED PROGRAM IN HAITI

Three years ago, Jérémie, a city nestled in the southern tip of Haiti, was ravaged by Hurricane Matthew. Those who survived faced cholera and economic devastation. The United Nations estimated that 60 to 80 percent of crops were lost to the storm. Feed My Starving Children donors and volunteers helped us respond immediately with 10 million meals.

Now, as Jérémie continues to rebuild, FMSC has deepened its commitment to this beautiful and resilient community through an expansion of our Project Based Food Assistance (PBFA) initiative into Tè Wouj, an isolated area in Jérémie. The Tè Wouj PBFA will be managed by our local distribution partner Haiti Bible Mission.

The diverse seven-member Tè Wouj PBFA committee includes five men and two women ranging from 20 to 68 years old. Their occupations are everything from pastor to farmer to student.

Watch the video at fmsc.org/tewouj.

“A LOCAL LENS

Frentz Neptune, a photographer who was born in Jérémie, is capturing this PBFA’s story as it unfolds. Frentz uses photography and video as a way to capture special moments and tell the stories of those he serves in Haiti. We are thrilled to have a local storyteller for this initiative.

Stay tuned for updates as the Tè Wouj PBFA develops!”

“When I think of Haiti and the Haitian people, the first word that comes to mind is the word “resilience.”

—Junior Obrand, Regional Program Manager

EMPOWERING COMMUNITIES

HAITI
FEEDING HIS KIDS

GOD'S FAITHFULNESS

CAMBODIA
Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

“YOU ARE THE GOD WHO PERFORMS MIRACLES; YOU DISPLAY YOUR POWER AMONG THE PEOPLES.”
– Psalms 77:14

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20

YOUR HANDS,
GOD’S WORK

Since we rededicated FMSC to the Lord 17 years ago, God has continued to show incredible faithfulness. God continues to lead more supporters like you to FMSC. He is working through you to feed His kids. More than 1.4 million of you faithfully came together to provide 368 million meals to God’s children. That’s more children than ever before because of your support.

Thank you for answering His call to feed more kids.

368,427,864
TOTAL MEALS PROVIDED IN 19/20
We are called to feed God’s starving children hungry in body and spirit. We strive to reach everyone, until ALL are fed. As you read this, there are regions that FMSC is currently unable to reach. We have been called to stand in this gap with our partners in some of the hardest to reach places in the world.

“BUT GOD WILL NEVER FORGET THE NEEDY; THE HOPE OF THE AFFLICTED WILL NEVER PERISH.”

– PSALM 9:18
COMMITMENT TO
STEWARDSHIP

FMSC commits to steward the resources God gives us to feed more kids. We will continue to seek Him in every decision and trust Him to show us the best way to reach more kids around the world.

91%
OF TOTAL DONATIONS SPENT DIRECTLY ON
FEEDING PROGRAMS

ONE MEAL COSTS LESS THAN
25 CENTS

★★★★
CONSISTENT 4-STAR CHARITY NAVIGATOR RATING FOR
15 YEARS
Financial Summary

For the Fiscal Year Ending February 29, 2020. (The following numbers are expressed in thousands.)

Consolidated statement of financial position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Without donor restrictions</th>
<th>With donor restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>4,289</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>661</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventory</td>
<td>3,719</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Certificates of deposit</td>
<td>7,492</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, plant &amp; equipment (net)</td>
<td>4,791</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other assets</td>
<td>427</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>21,379</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>Without donor restrictions</th>
<th>With donor restrictions</th>
<th>Total liabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accrued payables</td>
<td>1,802</td>
<td></td>
<td>$4,957</td>
</tr>
<tr>
<td>Accrued payroll</td>
<td>1,225</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred revenue/rent</td>
<td>1,176</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Promissory note</td>
<td>754</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$4,957</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Without donor restrictions</th>
<th>With donor restrictions</th>
<th>Total net assets</th>
<th>Total liabilities and net assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>13,146</td>
<td>3,276</td>
<td>$16,422</td>
<td>$21,379</td>
<td></td>
</tr>
</tbody>
</table>

Consolidated statement of activities

<table>
<thead>
<tr>
<th>REVENUE:</th>
<th>WITHOUT DONOR RESTRICTIONS</th>
<th>WITH DONOR RESTRICTIONS</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash contributions</td>
<td>28,542</td>
<td>2,893</td>
<td>31,435</td>
</tr>
<tr>
<td>MobilePack contributions</td>
<td>0</td>
<td>16,974</td>
<td>16,974</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>21,619</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>In-kind contributions</td>
<td>30,541</td>
<td>30,541</td>
<td></td>
</tr>
<tr>
<td>Marketplace sales</td>
<td>2,638</td>
<td>2,638</td>
<td></td>
</tr>
<tr>
<td><strong>Total revenues, gains and other support</strong></td>
<td><strong>$83,340</strong></td>
<td><strong>$1,752</strong></td>
<td><strong>$81,588</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FUNCTIONAL EXPENSES:</th>
<th>WITHOUT DONOR RESTRICTIONS</th>
<th>WITH DONOR RESTRICTIONS</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meal packaging</td>
<td>73,835</td>
<td>73,835</td>
<td></td>
</tr>
<tr>
<td>Administrative</td>
<td>3,456</td>
<td>3,456</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>3,831</td>
<td>3,831</td>
<td></td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>$81,122</strong></td>
<td></td>
<td><strong>$81,122</strong></td>
</tr>
</tbody>
</table>

| Increase (decrease) in net assets | $2,218 | ($1,752) | $466 |

---

A full, audited financial report is available on our website at fmsc.org.

---

Executive Staff

- **Mark Crea**: Executive Director/CEO
- **Laura Bernard**: Vice President of Manufacturing
- **Matt Muraski**: Vice President of International Programs & Supply Chain
- **Jeanie Picardi**: Vice President of Human Resources
- **Andy Carr**: Vice President of Development & Marketing
- **Lauren Rodin**: Chief Financial Officer
- **Bill Journey**: Retired PepsiCo Executive and Owner, Journey P3 Services
- **Becky Ross Mielke**: Director of Communications, FOX Sports North and FOX Sports Wisconsin
- **Gary Tysesson**: Board Chair, President of International Programs & Supply Chain
- **Drew Bandusky**: Senior Vice President, Finance, Griffith Foods
- **Bruce Gorter**: Board Secretary, Senior Vice President & CTO, Thomson Reuters Legal
- **Phil Hanson**: Retired Human Resources Professional
- **Kieran Killinger**: Board Member At Large, Director of Finance, Chicago Bulls
- **Stewart McCutcheon**: Retired Ecolab Executive
- **David Stark**: President, BusinessKeys International
- **Javier McGuigan**: Global Category Leader, Power Generation Cargill Bioindustrial
- **Charlie Wesser**: Owner, Five Star Professional

---

Board of Directors

- **Dean Narasdy**: Board Chair, President Emeritus, Minnesota South District, The Lutheran Church – Missouri Synod
- **Phil Hanson**: Retired Human Resources Professional
- **Bruce Gorter**: Board Secretary, Senior Vice President & CTO, Thomson Reuters Legal
- **Bill Journey**: Retired PepsiCo Executive and Owner, Journey P3 Services
- **Kieran Killinger**: Board Member At Large, Director of Finance, Chicago Bulls
- **Stewart McCutcheon**: Retired Ecolab Executive
- **David Stark**: President, BusinessKeys International
- **Javier McGuigan**: Global Category Leader, Power Generation Cargill Bioindustrial
- **Charlie Wesser**: Owner, Five Star Professional
HOW TO GET INVOLVED

PROVIDE HOPE FOR TOMORROW
Feed children through your legacy giving. Make FMSC a beneficiary of your will, estate plan or life insurance policy. Provide lasting Hope for Tomorrow.

fmsc.org/plannedgiving

BECOME A HOPE SUSTAINER
Make a huge impact on hunger. Commit to donate to FMSC every month. Your dependable monthly support provides hope to kids every day.

fmsc.org/hopesustainer

JOIN OUR HOPE CHAMPIONS
Fundraise for FMSC. Host a bake sale. Create a lemonade stand. Bike across the country. Your creative, passionate support feeds kids across the globe.

fmsc.org/hopechampions

BE A MARKETPLACE HOPE AMBASSADOR
Spread the word about FMSC. Sell handcrafted items from artisans who receive FMSC meals. No financial commitment required.

To learn more, email marketplace@fmsc.org.

GIVE TO GROW
Dreaming of a future where kids don’t go hungry? Donate to the Give to Grow fund to support future FMSC meal packing sites. Because more sites = more kids fed. And it’s all about feeding more kids.

fmsc.org/givetogrow